

## Appendix 3 – Major capital projects

The Audit Office examined 29 projects to assess whether they met original timeframes and budgets. All variations to original budgets were approved. Many of the delays in regional and rural areas were due to severe weather events and natural disasters.

The infographic below presents projects valued at over \$30 million, categorised by whether they are within timeframes and/or original budgets at 30 June 2025.

	<b>Within budget and on time</b>	<ul style="list-style-type: none"> <li>Cedar Party Creek Bridge</li> <li>Crown Street Public Domain</li> <li>Hornsby Park</li> <li>Merriwa to Willow Tree Road</li> <li>Ocean Drive Duplication, Port Macquarie</li> <li>Parramatta Admin Office</li> <li>Rhodes Recreation Centre</li> </ul>
	<b>Within budget and less than 6-month delay</b>	<ul style="list-style-type: none"> <li>Bowral Treatment Plant</li> <li>Hunter Sports Centre</li> <li>Indoor Sports Centre St Ives High School</li> <li>Moss Vale Treatment Plant</li> <li>Wollombi Road, Cessnock</li> </ul>
	<b>Less than 10% over budget and less than 6-month delay</b>	<ul style="list-style-type: none"> <li>Crago Mill Precinct</li> <li>Gulawa Recreation Centre</li> </ul>
	<b>Within budget and more than 6-month delay</b>	<ul style="list-style-type: none"> <li>Astra Street, Newcastle Landfill Remediation, Shortland</li> <li>Gosford Regional Library</li> <li>GreenWay Project, Inner West</li> <li>Green Square to Ashmore Connector</li> <li>Mardi Water Treatment Plant</li> </ul>
	<b>Less than 10% over budget and more than 6-month delay</b>	<ul style="list-style-type: none"> <li>Canterbury Leisure and Aquatics</li> <li>Merrylands CBD Drainage</li> <li>Willoughby Leisure Centre</li> </ul>
	<b>More than 10% over budget and on time</b>	<ul style="list-style-type: none"> <li>Oran Park Leisure Centre</li> </ul>
	<b>More than 10% over budget and more than 6-month delay</b>	<ul style="list-style-type: none"> <li>Eurobodalla Southern Water Supply Storage</li> <li>Far North Collector Road</li> <li>Gipps Street Recreation Precinct, Claremont Meadows</li> <li>North Sydney Olympic Pool</li> <li>Regatta Park, Emu Plains</li> <li>Newcastle Art Gallery</li> </ul>

Source: Audit Office analysis of data provided by councils for 29 major capital projects over \$30 million.